UNITED STATES
SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 11-K

FOR ANNUAL REPORTS OF EMPLOYEE STOCK PURCHASE, SAVINGS AND SIMILAR PLANS PURSUANT TO SECTION 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

☒ **Annual Report Pursuant To Section 15(d) of the Securities Exchange Act of 1934**

For the Fiscal Year Ended December 31, 2025

or

☐ **Transition Report Pursuant to Section 15(d) of the Securities Exchange Act of 1934**

For the transition period from _______ to _______

Commission file number 001-06714

A. Full title of the plan and the address of the plan, if different from that of the issuer named below:

The Savings Plan for Graham Holdings Company

B. Name of issuer of the securities held pursuant to the plan and the address of its principal executive office:

Graham Holdings Company
1812 North Moore Street
Arlington, Virginia 22209

THE SAVINGS PLAN FOR GRAHAM HOLDINGS COMPANY

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* Other schedules required by Section 2520.103-10 of the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974 have been omitted because they are not applicable.

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Administrator and Plan Participants of The Savings Plan for Graham Holdings Company

Opinion on the Financial Statements

We have audited the accompanying statements of net assets available for benefits of The Savings Plan for Graham Holdings Company (the "Plan") as of December 31, 2025 and 2024 and the related statement of changes in net assets available for benefits for the year ended December 31, 2025, including the related notes (collectively referred to as the "financial statements"). In our opinion, the financial statements present fairly, in all material respects, the net assets available for benefits of the Plan as of December 31, 2025 and 2024, and the changes in net assets available for benefits for the year ended December 31, 2025 in conformity with accounting principles generally accepted in the United States of America.

Basis for Opinion

These financial statements are the responsibility of the Plan's management. Our responsibility is to express an opinion on the Plan's financial statements based on our audits. We are a public accounting firm registered with the Public Company Accounting Oversight Board (United States) (PCAOB) and are required to be independent with respect to the Plan in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits of these financial statements in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud.

Our audits included performing procedures to assess the risks of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that our audits provide a reasonable basis for our opinion.

Supplemental Information

The supplemental Schedule H, line 4i - Schedule of Assets (Held at End of Year) as of December 31, 2025 ("supplemental schedule") has been subjected to audit procedures performed in conjunction with the audit of the Plan's financial statements. The supplemental schedule is the responsibility of the Plan's management. Our audit procedures included determining whether the supplemental schedule reconciles to the financial statements or the underlying accounting and other records, as applicable, and performing procedures to test the completeness and accuracy of the information presented in the supplemental schedule. In forming our opinion on the supplemental schedule, we evaluated whether the supplemental schedule, including its form and content, is presented in conformity with the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974. In our opinion, the supplemental schedule is fairly stated, in all material respects, in relation to the financial statements as a whole.

/s/ PricewaterhouseCoopers LLP

Miami, Florida
June 25, 2026

We have served as the Plan's auditor since 2025.

THE SAVINGS PLAN FOR GRAHAM HOLDINGS COMPANY
STATEMENTS OF NET ASSETS AVAILABLE FOR BENEFITS

	As of December 31,	
	2025	**2024**
Assets		
Plan interest in Graham Holdings Company Master Trust (Note 5)	$ 584,186,172	$ 534,792,628
Total investments	584,186,172	534,792,628
Receivables		
Contributions receivable from participants	181,070	125,478
Notes receivable from participants	2,211,883	2,199,937
Total receivables	2,392,953	2,325,415
Net assets available for benefits	$ 586,579,125	$ 537,118,043

See the accompanying notes to the financial statements.

THE SAVINGS PLAN FOR GRAHAM HOLDINGS COMPANY
STATEMENT OF CHANGES IN NET ASSETS AVAILABLE FOR BENEFITS

	Year Ended December 31, 2025
Additions to net assets:	
Plan interest in investment income of the Graham Holdings Company Master Trust	$ 83,807,428
Contributions	
Participant	16,836,532
Rollovers	2,817,861
Total contributions	19,654,393
Interest income - notes receivable	205,000
Total additions	103,666,821
Deductions from net assets:	
Benefits paid to participants	(54,556,207)
Administrative expenses	(350,410)
Total deductions	(54,906,617)
Net increase	48,760,204
Transfers from affiliated plans	
Transfers from Kaplan Tax Deferred Savings Plan	681,599
Transfers from 401(k) Savings Plan for GHC Affiliates	19,279
Net transfers from other affiliated plans	700,878
Net assets available for benefits	
Beginning of year	537,118,043
End of year	$ 586,579,125

See the accompanying notes to the financial statements.

THE SAVINGS PLAN FOR GRAHAM HOLDINGS COMPANY

NOTES TO FINANCIAL STATEMENTS

NOTE 1 – DESCRIPTION OF PLAN

The following description of The Savings Plan for Graham Holdings Company (the Plan) provides only general information. Participants should refer to the Plan document and Summary Plan Description (SPD) for a more comprehensive description of the Plan's provisions. The Plan is subject to the provisions of the Employee Retirement Income Security Act of 1974, as amended (ERISA).

General

The Plan is a defined contribution plan that permits eligible employees of Graham Holdings Company, or the Company, and its participating subsidiaries to participate upon hire. The Company is the Plan Sponsor.

The Plan was amended and restated in 2016, at which time The Graham Media Group, Inc. Tax Deferred Savings Plan, or the GMG Plan, and the Savings Plan for GHC Divisions, or the GHC Divisions Plan, collectively referred to as the predecessor plans, were merged to form the Plan. Since 2016, the Plan has been updated through various amendments, including the most recent amendments adopted in 2024 and 2025, as outlined below.

The Plan is administered by the GHC Savings Plan Committee, or the Plan Administrator, whose members are appointed by the Plan Sponsor. Vanguard Fiduciary Trust Company, or VFTC, serves as the Plan's trustee and recordkeeper. Effective January 1, 2021, the Plan entered into a Master Trust Agreement with VFTC to establish the Graham Holdings Company Master Trust, or the Master Trust.

During 2025 and 2024, the Plan Administrator adopted amendments to the Plan, which are not expected to affect the Plan's qualified status under ERISA. A number of these amendments became effective in 2024. The Plan was restated in 2024, and the Summary Plan Description was amended effective January 1, 2025, July 1, 2025, and January 1, 2026.

Effective January 1, 2025, the Plan was amended to implement the following changes:

- Updated for 2025 regulatory limits, changes to the Plan's one eligibility year of service affecting highly compensated employees, designating short-term disability pay as eligible compensation in certain situations, and how account balances between $1,000 and $7,000 and greater than $7,000 can be automatically distributed;
- Allow certain small account balances of terminated participants to be automatically rolled over into an IRA with a third-party vendor, Portability Services Network ("PSN"). Participants have the option to opt out of this auto-portability service; and
- The definition of "Base Salary" was amended to include variable compensation paid by a GMG Company.

Effective January 1, 2024, the Plan was amended to implement the following changes:

- Substantially all employees in this Plan participate in The Retirement Plan for Graham Holdings Company. Accordingly, these employees are not eligible for Company Matching Contributions for participating employers in the Plan;
- Added Roth and Roth catch-up employee contributions as an option to the Plan, and allow rollover contributions to the Plan in the form of Roth contributions;
- Allow participants to elect an In-Plan Roth conversion in accordance with the Plan's provisions with respect to all or a portion of the vested amounts in the participant's accounts other than a Roth Contribution Account or a Roth Rollover Account;
- Permit participants to take out one active loan from the Plan at a time;
- Automatically enroll eligible participants who have not made an affirmative election to participate in the Plan at a default of 4% of base salary on a pre-tax basis. The default increases at a rate of 1% on an annual basis not to exceed 10%. Participants may at any time change deferral elections and can opt out of auto-enrollment within a 30-day period. If the participant does not enroll in the Plan when they are first eligible to participate or opt out if automatically enrolled, they may enroll at any time thereafter.
- Additionally, the Plan has a feature wherein participants can elect to have pre-tax deferrals automatically increase at increments of 1%, 2%, or 3% on an annual basis up to the limits established by the Plan. Certain restrictions apply and participants always have the right to opt out or to elect a different rate of increase; and
- Participants may allocate up to 20% of their employee contributions into the Graham Holdings Company Stock Fund, in accordance with the Plan's provisions.

Effective January 1, 2024, Leaf Group Ltd. (also known as World of Good Brands, or WGB), Saatchi Online, Inc. and Society6, LLC became participating employers in the Plan.

Effective July 1, 2024, Hoover Treated Wood Products, Inc. became a participating employer in the Plan when its plans merged with and into the Plan. Effective with these mergers, $13,052,919 from the Hoover Treated Wood Products, Inc. 401(k) Savings Plan and $6,878,488 from the Hoover Treated Wood Products, Inc. 401(k) Retirement Plan were transferred into the Plan.

Contributions

Each year, participants may contribute a percentage of pre-tax and Roth annual eligible compensation to the Plan at rates specified in the Plan. The total pre-tax and Roth combined contributions, however, is subject to dollar limitations set forth by the Internal Revenue Code ($23,500 in 2025). Participants age 50 or older by the end of the plan year, may make additional pre-tax or Roth 401(k) contributions (of up to $7,500 in 2025) that are called “catch-up” contributions. Participants may also contribute a percentage of after-tax annual eligible compensation to the Plan at rates established by the Plan Administrator.

Contributions to the Berkshire Hathaway Stock Fund may not exceed 25% of a participant’s own contributions to a participant’s account. Exchanges into the Berkshire Hathaway Stock Fund from any other fund(s) may be made only if the resulting investment in the Berkshire Hathaway Stock Fund immediately following the exchange is no more than 25% of the participant’s total account balance.

All investments are participant-directed. If no investment direction is provided, a participant’s contributions will be invested in a Vanguard Target Date Retirement Fund with the target date closest to the year in which the participant reaches age 65. This serves as the Plan’s Qualified Default Investment Alternative (“QDIA”).

Participant Accounts

Each participant’s account is credited with his/her contributions and an allocation of the investment income (losses) and administrative expenses. Allocations are based on participant earnings, account balances, or specific participant transactions, as defined.

Notes Receivable from Participants

Effective 2024, active participants in the Plan are eligible for one active loan at a time from the Plan. Interest rates on loans are based on the prime rate as received by Vanguard from Reuters. Reuters calculates their prime rate through a formula, which includes the average lending rates of the top 30 banks in the United States. General purpose loans have a maximum term of 5 years and principal residence loans have a maximum term of 10 years. A participant may borrow as much as 50% of his or her vested account balance, subject to certain minimum and maximum limitations as defined in the Plan. The minimum loan amount is $1,000 with a maximum of $50,000. Loan processing fees are paid by the participant. As a result of a plan merger or rollovers received, there may be additional participant loans transferred to the Plan and administered in accordance with their terms.

Vesting

Upon enrollment in the Plan, participants are fully vested at all times in all amounts held in their accounts.

Transfers (to) from other Company plans

From time to time, participant accounts are reviewed and transferred into the Company plan that the participant is currently participating in. Additionally, transfers may also occur between the Plan and other Company plans that relate to individuals that move from a Highly Compensated Employee to a Non-Highly Compensated Employee position and vice-versa.

Plan Expenses

Certain costs of administering the Plan are generally paid by the Company and are therefore not reflected in the Plan’s financial statements. Any expenses that are not paid by the Company are paid by the Plan itself. The Plan charges certain expenses directly to each of the participants’ accounts such as recordkeeping and maintenance of the website and phone services to participants. Each of the investment funds incurs investment and administrative expenses that are paid by the fund itself, which reduce the net investment return to participants.

Payment of Benefits

Participants may withdraw their vested account balance in accordance with the Plan document, which provides different rules for hardships, disability and withdrawals based on whether or not the participant has reached age 59 1/2. Upon termination of employment with the Company (including termination due to death, disability, or retirement), participants may receive a lump-sum payment of their entire account balance, net of any outstanding loan balances. Otherwise, distributions generally begin on a participant's required beginning date, which is set by Federal law, and not by the Company. Participants may roll over account balances to individual retirement accounts or another employer's qualified retirement plan. If a terminated participant with an account balance dies prior to receiving the full value of the account, the account balance will be paid to the participant's beneficiary or in the absence of an election pursuant to the Plan's provisions. Account balances of $7,000 (in 2025) or less may not be deferred and are subject to automatic rollover/automatic cash out.

Plan Termination

Although it has not expressed any intent to do so, the Company has the right under the Plan to terminate the Plan at any time by action of the Plan Sponsor and Board of Directors subject to the provisions of ERISA. In the event the Plan terminates, participants would receive the full value of their accounts from the Plan.

NOTE 2 – SUMMARY OF ACCOUNTING POLICIES

The following accounting policies, which conform with generally accepted accounting principles in the United States of America (GAAP), have been used consistently in the preparation of the Plan's financial statements:

Basis of Accounting

The financial statements of the Plan are prepared using the accrual basis of accounting.

Use of Estimates

The preparation of financial statements, in conformity with GAAP, requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and changes therein and disclosure of contingent assets and liabilities. Actual results could differ from those estimates.

Investment Valuation and Income Recognition

The Plan is a participant in the Master Trust as described in Note 5. Investments held in the Master Trust are stated at fair value and are allocated to the Plan specifically in relation to the fair value of the assets assigned to the Plan. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The Committee determines the Master Trust's valuation policies utilizing information provided by the trustee. See Note 6 for discussion of fair value measurements.

Purchases and sales of investments in the Master Trust are recorded on a trade-date basis. Interest income is accrued when earned. Dividend income is recorded on the ex-dividend date. Capital gain distributions are included in dividend income. The Master Trust's net appreciation includes the Master Trust's gains and losses on investments bought and sold as well as held during the year. See Note 5 for the Plan's interest in the Master Trust, as well as the Master Trust's investment income.

Contributions

Contributions from Plan participants and the Company Matching Contributions, if applicable, are recorded in the year in which the employee's contributions are withheld from compensation.

Payment of Benefits

Benefit payments to participants are recorded upon distribution.

Risks and Uncertainties

The Plan provides for various investment securities as investment options. Investment securities are exposed to various risks, such as interest, market, and credit risks. Market risks include global events which could impact the value of investment securities, such as a pandemic, international conflict, trade wars and tariffs. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect participant's account balances and the amounts reported in the Statements of Net Assets Available for Benefits.

Recent Accounting Pronouncements

All applicable pronouncements have been adopted by the Plan. There are no issued pronouncements that will require adoption in future periods.

Subsequent Events

The Plan has evaluated subsequent events from December 31, 2025 through the date these financial statements were issued. Other than described below, the Plan is not aware of any subsequent events that require recognition or disclosure in these financial statements.

Effective January 1, 2026, Joyce/Dayton Corp. Savings Plan and Trust merged into the Plan, and accounts of certain employees under Arconic Corp. Hourly 401(k) Plan and Arconic Corp. Salaried 401(k) Plan ("Arconic plans") transferred to the Plan. Effective with these changes, approximately $22.2M and $11.4M of assets were received into the Plan, from Joyce/Dayton Corp. Savings Plan and Trust and Arconic plans, respectively. Service for employees of Joyce/Dayton Corp. prior to Graham Holdings Company's acquisition of Joyce/Dayton Corp. in 2014 will not be treated as service with the Company. As of January 1, 2025, all accounts of active employees that were merged or transferred into the Plan were fully vested in their respective plans.

NOTE 3 – RELATED-PARTY AND PARTY-IN-INTEREST TRANSACTIONS

Shares of registered investment companies (mutual funds) and common collective trusts are managed by The Vanguard Group, Inc. Due to the relationship between VFTC as Trustee of the Master Trust and the Plan, investment transactions managed by The Vanguard Group, Inc. qualify as party-in-interest transactions. Investments in the Vanguard registered investment companies and common collective trusts are exempt from the prohibited transaction rules of ERISA pursuant to a class exemption issued by the U.S. Department of Labor. In addition, the fees associated with the management of these investments by The Vanguard Group, Inc. are included in the Master Trust's net appreciation (depreciation) in fair value of investments.

The Plan invests in shares of the Company through the Graham Holdings Company Stock Fund in the Master Trust; therefore, these transactions qualify as party-in-interest transactions. Purchases and sales of Graham Holdings stock within the Graham Holdings Stock Fund in the Master Trust for the period ended December 31, 2025, were $210,457 and $385,601, respectively. Additionally, personnel and facilities of the Company have been used to perform administrative functions for the Plan at no cost to the Plan.

NOTE 4 – TAX STATUS

On September 6, 2016 and October 21, 2016, the Internal Revenue Service made a favorable determination that The GMG Plan and GHC Divisions Plan, respectively, as then designed, were qualified under IRC Section 401(a). Such predecessor plans' determination letters did not involve a review of the effect on the Plan of certain amendments subsequently adopted. Plan management engaged the Plan's ERISA counsel to examine the plan document and amendments, and ERISA counsel concluded that none of the amendments had an adverse effect on the tax-qualified status of the Plan under Section 401(a), including the 2016 and 2024 restatements.

The Master Trust, created in 2021 has not filed for a favorable determination since the Internal Revenue Service no longer supports determination letter filings. The Master Trust is designed to be tax-exempt under IRC Section 501(a).

The Plan Administrator and the Plan's ERISA counsel believe that the Plan and Master Trust are designed and operated in compliance with the applicable requirements of the Internal Revenue Code.

GAAP requires plan management to evaluate tax positions taken by the plan and recognize a tax liability (or asset) if the plan has taken an uncertain position that more likely than not would not be sustained upon examination by federal, state and/or local taxing authorities. The plan administrator has analyzed the tax positions by the Plan, and has concluded that as of December 31, 2025 and 2024, there are no uncertain positions taken or expected to be taken that would require recognition of a liability (or asset) or disclosure in the financial statements. The Plan is subject to routine audits by taxing jurisdictions; however, there are currently no audits for any tax periods in progress. The Plan administrator believes it is no longer subject to income tax examinations for the years prior to 2021.

NOTE 5 - GRAHAM HOLDINGS COMPANY MASTER TRUST

The Master Trust was established for the purpose of maintaining assets for the exclusive benefit of the participants of The Savings Plan for Graham Holdings Company, The Kaplan, Inc. Tax Deferred Savings Plan for Salaried Employees, and The 401(k) Savings Plan for GHC Affiliates (collectively, Participating Plans). Each Participating Plans' specific interest in the Master Trust is based on the account balances of the participants and their elected investment options specific to each plan. The Master Trust assets are allocated among the Participating Plans by assigning to each Participating Plan the entire amount of contributions received on behalf of each Participating Plan, benefit payments, or other expenses attributed solely to such Participating Plan, and every other transaction relating only to such Participating Plan and by allocating among all Participating Plans, in proportion to the value of the assets assigned to each Participating Plan, income and expenses resulting from collective investment of the assets of the Master Trust.

The following table presents the net assets of the Master Trust:

	As of December 31, 2025		As of December 31, 2024	
	Master Trust	Plan Interest in Master Trust	Master Trust	Plan Interest in Master Trust
Registered Investment Companies (Mutual Funds)	$ 621,551,801	$ 337,981,647	$ 569,373,225	$ 309,771,022
Common/Collective Trusts	389,436,814	212,941,168	345,424,320	193,296,428
Berkshire Hathaway Stock Fund	56,895,914	29,161,766	55,306,537	28,345,857
Graham Holdings Company Stock Fund	5,243,851	4,101,591	4,321,924	3,379,321
Total net assets	$ 1,073,128,380	$ 584,186,172	$ 974,426,006	$ 534,792,628

The following table presents the net appreciation in the fair value of investments and investment income for the Master Trust for the year ended December 31, 2025:

Net appreciation in fair value of investments	$ 128,409,130
Interest and dividends	26,076,585
Total investment income	$ 154,485,715

Refer to Note 6 for a description of the valuation methodologies used.

NOTE 6 – FAIR VALUE MEASUREMENTS

A fair value measurement is determined based on the assumptions that a market participant would use in pricing an asset or liability, based on a three-tiered hierarchy that draws a distinction between market participant assumptions based on (i) observable inputs, such as quoted prices in active markets (Level 1); (ii) inputs other than quoted prices in active markets that are observable either directly or indirectly (Level 2); and (iii) unobservable inputs that require the Master Trust to use present value and other valuation techniques in the determination of fair value (Level 3). Financial assets and liabilities are classified in their entirety based on the lowest level of input that is significant to the fair value measure. The Master Trust’s assessment of the significance of a particular input to fair value measurements requires judgment and may affect the valuation of the assets and liabilities being measured and their placement within the fair value hierarchy.

Financial assets held in the Master Trust and the valuation techniques for measuring fair value are as follows:

Registered Investment Companies (Mutual Funds): Registered investment companies (mutual funds) are valued at their respective net asset values. The net asset values are typically determined by the fund at the close of regular trading. These funds are required to publish their daily net asset value (NAV) and to transact at that price. The mutual funds are considered actively traded.

Common/Collective Trusts: Valued at the NAV of units of the collective trusts. The NAV, as provided by the trustee, is used as a practical expedient to estimate fair value. This practical expedient is not used when it is determined to be probable that the fund will sell the investment for an amount different than the reported NAV. Were the Plan to initiate a full redemption of the collective trusts, the investment adviser reserves the right to temporarily delay withdrawal from the trusts in order to ensure that securities liquidations will be carried out in an orderly business manner.

Common Stock: The Graham Holdings Company common stock in the Graham Holdings Company Stock Fund and Berkshire Hathaway common stock in the Berkshire Hathaway Stock Fund are valued at their year-end market value closing price.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Plan Sponsor believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

Financial assets held by the Master Trust measured at fair value on a recurring basis were as follows:

	As of December 31, 2025		As of December 31, 2024	
	Fair Value	Quoted Prices in Active Markets for Identical Items (Level 1)	Fair Value	Quoted Prices in Active Markets for Identical Items (Level 1)
Assets:				
Mutual funds	$ 621,784,615	$ 621,784,615	$ 569,520,506	$ 569,520,506
Berkshire Hathaway common stock	56,670,947	56,670,947	55,163,111	55,163,111
Graham Holdings Company common stock	5,236,005	5,236,005	4,318,069	4,318,069
Total	$ 683,691,567	$ 683,691,567	$ 629,001,686	$ 629,001,686
Common collective trusts [1]	389,436,813	—	345,424,320	—
Total financial assets	$ 1,073,128,380	$ 683,691,567	$ 974,426,006	$ 629,001,686

[1] In accordance with FASB ASC 820, *Fair Value Measurement*, certain investments that are measured at fair value using net asset value per share (or its equivalent) as a practical expedient have not been classified in the fair value hierarchy. As a result, collective investment trusts are classified as a reconciling item in the fair value hierarchy so that the total investments in the fair value hierarchy is consistent with the Plan investments, at fair value on the Statements of Net Assets Available for Benefits.

For assets that are measured using quoted prices in active markets, the total fair value is the published market price per share/unit multiplied by the number of shares/units held.

Common/Collective Trusts

The estimated fair value and redemption requirements of the Master Trust's investment in common collective trust are summarized as follows:

	December 31, 2025	December 31, 2024	Unfunded commitments	Redemption frequency	Redemption notice
Target-date strategy funds	$ 381,561,598	$ 338,587,009	None	Daily	None
Target income strategy fund	7,875,215	6,837,311	None	Daily	None
Total	$ 389,436,813	$ 345,424,320			

THE SAVINGS PLAN FOR GRAHAM HOLDINGS COMPANY
EIN 53-0182885, PLAN NO. 020
SCHEDULE H, LINE 4i - SCHEDULE OF ASSETS (HELD AT END OF YEAR)
AS OF DECEMBER 31, 2025

	Identity of Issue, Borrower, Lessor, or Similar Party	Description of Investment including Maturity Date, Rate of Interest, Collateral, Par, or Maturity Value	Cost		Current Value
*	Graham Holdings Company Master Trust	Interest in Master Trust	**	$	584,186,172
*	Notes receivable from Participants	Participant loans (4.25% - 9.5%)	**		2,211,883
	Total Assets Held at End of Year			$	586,398,055

* Party-in-interest
** Cost is not required for participant-directed investments.

INDEX TO EXHIBITS

Exhibit Number	Description
23	Consent of independent registered public accounting firm.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the trustees (or other persons who administer the employee benefit plan) have duly caused this annual report to be signed on its behalf by the undersigned thereunto duly authorized.

THE SAVINGS PLAN FOR GRAHAM HOLDINGS COMPANY

(The Plan)

Date: June 25, 2026

/s/ Wallace R. Cooney

Wallace R. Cooney,
Chief Financial Officer

EXHIBIT 23

CONSENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

We hereby consent to the incorporation by reference in the Registration Statement on Form S-8 (No.333-276044) of Graham Holdings Company of our report dated June 25, 2026 relating to the financial statements and supplemental schedule of The Savings Plan for Graham Holdings Company, which appears in this Form 11-K.

/s/ PricewaterhouseCoopers LLP

Miami, FL
June 25, 2026